

COMMUNITY FOUNDATION of OTTAWA
2007 Annual Report



20 YEARS



CONTENTS

Vision, Mission, Values and Principles	1
Message from the Chair and the President	2
2007 Board of Governors	9
Funds Offered by the Community Foundation of Ottawa	10
Community Foundation Grantmaking	12
Core Committees	13
Summarized Financial Statements	14
Year at a Glance	15
Generous Contributors to Operations and Special Projects	16
Family of Founders	17

Our Vision

Inspired by our donors, grantees and partners, we make a vital difference in our community and our world. The Community Foundation of Ottawa is a powerful force to engender a strong, positive and caring community.

Our Mission

The Community Foundation of Ottawa nurtures philanthropy and works with partners to have an enduring impact on communities.

Our Values and Principles

- We operate with integrity, honesty and trustworthiness.
- We are accountable and transparent to our constituents and to one another.
- We share information without sacrificing confidentiality.
- Our relationships are respectful, friendly and professional.
- We value diversity of all kinds and expect fairness to be evident in our actions internally and externally.
- We value a healthy workplace.
- We identify and address conflict effectively and on a timely basis.
- We are equitable in our decisions and mindful of their impact on all stakeholders.
- We expect our actions to demonstrate our care for others and the community as a whole. We support each other in a humane manner. We care about the well-being of each other, the community and the Foundation.
- Continuous learning is the spirit that guides our activities.
- We operate through consultation and partnerships.
- We practice collaborative leadership.
- We are responsible stewards of our resources.
- We are committed to excellence and to maintaining the public trust.

Message from the Chair and the President

2007 WAS a pivotal year in the life of the Community Foundation of Ottawa as we simultaneously celebrated our 20th birthday and developed a new strategic plan to steer us into the future. We are excited about the new directions that are shared through the updated Vision, Mission, Values and Principles included at the front of this report.

The Community Foundation stewards 600 precious funds entrusted to our care. Comprised mostly of endowments, these are pooled and invested in order to generate earnings that are then given back to the community. Since 1987, the funds have grown in number and value, resulting in grantmaking that has gone from a modest \$33,000 in our first year, to an annual distribution to the community of about \$5 million.

The economic climate in 2007 presented challenges to most investors and the Foundation was not immune to the volatility of the markets. From an investment return in 2006 of 12.4%, our portfolio generated a loss of 1.2% in 2007. Prudently, we had developed a Spending Policy that allowed for the creation of reserves, which help protect each fund from inflation and provide a cushion for years of low returns. By drawing on these reserves, grantmaking continues in 2008 despite poor returns in 2007.

A key part of our strategic planning process last year involved conducting some independent market research. As a result, we now have sound feedback from our donors, grantees and key influencers in the city. While the satisfaction rates were high, we are focusing on those areas where we can improve, while maintaining the things we do well.

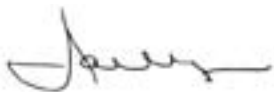
Growing and nurturing the philanthropic impulse is a unique and much-valued role of the Community Foundation. Over the last several years, we embarked on several new initiatives, including ENGAGE! and Ottawa Youth in Philanthropy, in order to support emerging community leaders, and share our knowledge and expertise with the philanthropists of tomorrow.

2007 marked the publication of the second Ottawa's Vital Signs® report, the Foundation's annual checkup on the health of our community. This initiative is already establishing itself as a cornerstone of our work in the community, providing invaluable opportunities for us to connect and galvanize a myriad of people and organizations who are committed to working together to improve Ottawa's quality of life.

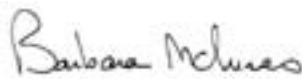
Ottawa's Vital Signs is one part of a growing national project that saw 11 Canadian communities simultaneously publish Vital Signs reports in 2007. We wish to express our sincere gratitude to Community Foundations of Canada for spearheading this initiative, along with providing us with a wide array of other valuable programs each year.

We also wish to acknowledge the great contribution of two departing Board members. At the end of 2007, we wished a fond farewell to Ronald Robertson, who had provided five years of valuable service, and Gordon McCay, one of our founding Board members, who retired from his position as Honourary Legal Counsel. We are delighted that Gordon's longtime colleague, John Peart, has agreed to take on this position. The five new Board members who joined us in 2007 have already become engaged as full participants in developing the Foundation's long-term plans.


With a bold new vision and the support of our many community partners, we believe the Foundation will continue to be a powerful force in engendering a more positive and caring society for us all. Just as the Ottawa community has changed over the past 20 years, so has its Community Foundation. You are invited to read the story of the first 20 years in the following pages. Your feedback is warmly welcomed. After all, this is the story of your Community Foundation.



James R. Nininger, PhD
Chair of the Board of Governors



Barbara McInnes
President & CEO



1987

A dream takes flight

ALASTAIR Gamble once defined vision as a jet-propelled dream with a navigation system.

It was a prophetic statement by one of the visionary minds behind what was destined to become the Community Foundation of Ottawa.

Created out of the Bequest and Endowment Fund of the United Way, the mission of the Community Foundation was to build a legacy of caring citizens working together for the enduring good of the entire community.

It was a lofty ideal born of a sincere, collective desire to take responsibility for the community's well-being.

In 1987, the Community Foundation of Ottawa-Carleton received its official charitable status.

Through its existence, the work of hundreds of charitable organizations, community volunteers and donors is contributing to improving the quality of life in our city ... forever.



1989

A gift of wings

GRANTMAKING is the heart and soul of every community foundation. The Community Foundation of Ottawa, from its earliest days, understood the importance of maintaining a small grants program that would be easy to access and responsive to applications made by local charities. Sometimes, however, a foundation has to be proactive, seeking out projects that may not fit the guidelines of the usual community grants.

The first such opportunity came when the Foundation was approached to partner with the City of Ottawa on a project that had been shelved due to lack of adequate funding. It was an ideal project for the Community Foundation – the creation of a play area that was fully accessible, allowing children with physical disabilities to play alongside their able-bodied siblings and friends – the first of its kind in North America.

Through a \$25,000 grant over two years, the Foundation would purchase the specialized play structures and the City would provide and maintain the site. The Foundation's first major grant, the Community Foundation Park went on to become a planning model for playgrounds across the country, where these structures bring children of all abilities together in the best possible manner – through fun and laughter.

1994

From small acorns ...

AT THE root of its ability to make annual grants to the community is the Foundation's ongoing attention to growing the asset base. The two are inextricably linked.

In order to achieve long-term sustainability, the founding Board made its first priority the raising of a \$5 million capital fund. The goal was ambitious, to say the least, and many felt it was neither realistic nor attainable. Board members went into a period of intense community engagement, organizing over 100 relationship-building luncheons during the Foundation's first five years.

Finally, it was the landmark fund established by Adelle and Paul Deacon that put the Foundation over the top.

After making annual donations to the Foundation for several years, the Deacons found themselves in the position of having to sell Paul's stock in the Maclean Hunter Corporation following its acquisition by Rogers Communications. This circumstance translated into a new fund worth more than half-a-million dollars at the Community Foundation of Ottawa, vaulting the capital fund over its \$5 million goal.

Since then, the growth of the Foundation has been a phenomenon that founding board members could scarcely have anticipated. From achieving \$5 million in assets to making annual grants to the community in the same range ... all in little more than a decade. It's a legacy to be proud of – one that conceivably knows no bounds.



2000

... do mighty oaks grow

IF EVER there was a time when philanthropy seemed to know no bounds, it was during Ottawa's high-tech boom of the late 1990's.

Following changes in federal tax laws that encouraged investors to donate stocks to charity, the Community Foundation of Ottawa became a hot spot for a whole new brand of community benefactor, offering a simple way to give back, along with the promise of anonymity when required.

The effect on the Community Foundation of Ottawa's position as a charitable organization, and its bottom line, was astounding. In 2000 alone, 62 new funds were established, totaling over \$38 million, of which appreciated stock accounted for 78%.

Overnight, it seemed, the Foundation's assets tripled from \$18.9 million to \$55.7 million.

Grant distribution mirrored this trend. In just two years, 1999 and 2000, close to \$7 million was given back to the community in the form of grants, more than the total amount granted in the Foundation's 11-year history before that period.

The turn of the millennium was truly an auspicious moment in the history of the Community Foundation. It set the course for the journey to come, and there's been no looking back since. The next challenge was to meet the expectations of new donors, while continuing to respond to the needs of the community.



2007

Per ardua ad astra

“THROUGH the clouds to the stars.” That was how Alastair Gamble translated the motto to inspire the original leadership of the Community Foundation of Ottawa.

It inspires us still, and while the accomplishments of the Foundation’s first 20 years merit celebration, we are ever conscious of the road ahead. Through the initiation of such projects as ENGAGE!, Ottawa Youth in Philanthropy and Ottawa’s Vital Signs, we are striving to work in partnership with the entire community to improve the quality of life for all in our city.

Since 2005, the number of ENGAGE! members who have committed to giving back to the community when they are successful has reached 275. Meanwhile, Ottawa Youth in Philanthropy continues to attract high-school students who are sharing their unique perspectives with us. More concretely, they are learning to be grantmakers, and are proving to be astute and caring members of our community.

We are particularly invigorated by the participation of community organizations and citizens in Ottawa’s Vital Signs. The report is being utilized and enhanced by the contributions of a growing number of people fuelled by a sincere, collective desire to take responsibility for our community’s well-being.

Over 20 years, the original dream of the Community Foundation of Ottawa has been realized in ways the founders could never have imagined. Now it’s time to engage the entire community in creating the next chapter.

2007 Board of Governors

EXECUTIVE



Chair
James R. Nininger, PhD
Corporate Director; President (retired), Conference Board of Canada



Secretary
Joanne Villemaire
Senior Vice-President Ketchum Canada Inc.



Treasurer
Scott A. Wilson, FCA, TEP
Partner, PricewaterhouseCoopers LLP



President & CEO
Barbara McInnes

MEMBERS OF THE BOARD



Michel Bilodeau
President and CEO, Children's Hospital of Eastern Ontario



Nancy Graham CA, CFP, TEP
PWL Capital Inc.



Christopher Henderson
President, Lumos Energy; Executive Chairman, The Delphi Group



Coralie Lalonde
Founder and CEO, Katsura Investments



Patricia MacCallum-Lord, LLB, TEP
Senior Will and Estate Consultant, RBC Estate and Trust Services



Judith Maxwell, CM
Senior Fellow, Canadian Policy Research Network



Ronald W. Robertson*
Managing Partner, Ray & Berndtson/Robertson Surrette



Abba Sherif, PhD
Director, International Education Centre, Algonquin College



Dick Stewart, MSW
Retired Public Servant



Henry Storgaard
Senior Vice-President and Managing Director, APCO Worldwide



Brian Toller
President and Owner, Tolcor Investments Ltd.



Honourary Legal Counsel
Gordon J. McCay**, LLB, TEP
Partner, Low Murchison LLP



Honourary Lifetime Member
Grete (Marguerite) Hale, CM
Chairman Emeritus, Morrison Lamothe Inc.

NEW APPOINTMENTS as of January 1, 2008

Vice-Chair/Treasurer
Scott A. Wilson, FCA, TEP
Partner, PricewaterhouseCoopers LLP

Honourary Legal Counsel
John D. Peart, LLB, CFP, TEP, ACCI, FCCI
Partner, Low Murchison LLP

* Resigned, December 31, 2007

** Retired, December 31, 2007

Types of Funds Offered by the Community Foundation of Ottawa

THE Community Foundation of Ottawa manages a wide variety of funds on behalf of an ever-growing number of donors. Community Foundation funds offer donors the maximum tax benefits for each charitable gift while simplifying the tax reporting process. With its focus on endowments, donors can be assured that their funds will provide support for the community forever. Any of the following types of funds may be established with the Community Foundation.

DONOR-ADVISED FUND

The most flexible type, donor-advised funds allow donors to be “hands-on” with their charitable giving by recommending to the Community Foundation each year the charitable organizations they wish to support from their funds, and in what amounts. Donor-advised funds are best suited for donors whose goals may include:

- simplifying charitable giving by supporting numerous charities through one simple fund;
- retaining the flexibility of giving varying amounts or changing beneficiaries over time;
- involving children and a succeeding generation in charitable giving; and/or
- enjoying the positive aspects of a private foundation without the accompanying administrative burdens.

DESIGNATED FUND

This type of fund allows donors to choose specific charitable organizations that will be perpetual beneficiaries of the annual income generated by their fund, without the organizations themselves having to bear the burden of endowment management. They are best suited for donors whose goals may include:

- making an enduring gift to one or more charities of their choice;
- providing a steady stream of income to organizations; and/or
- contributing to several named charities through one single gift.

FIELD-OF-INTEREST FUND

This option allows donors to direct grants to a particular area of interest, such as social services, the arts or the environment. Field-of-Interest Funds are best suited to donors whose goals may include:

- addressing issues pertaining to one or more specific charitable causes or making an impact on a particular area of concern in the community; and/or

- gaining assurance that if specific charitable organizations serving their current areas of interest change their mission or effectiveness over time, the intended impact will remain unaffected as the causes will still be served.

COMMUNITY FUND

Also known as unrestricted funds, these constitute the core of the Community Foundation's ability to strengthen our community. These funds are best suited to donors whose goals may include:

- supporting emerging opportunities and addressing issues of importance as they change over time;
- giving back to the community rather than supporting a particular organization or cause; and/or
- supporting a broad range of charitable interests.

The Community Foundation also offers the following special types of funds:

EDUCATIONAL AWARDS provide support to students pursuing academic goals through awards, scholarships and bursaries.

MEMORIAL FUNDS can be established through the Community Foundation in order to create a lasting tribute to a special member of the community or loved one.

ORGANIZATIONAL ENDOWMENTS can be established by organizations with registered charitable status in order to benefit from the Community Foundation's professional endowment management expertise.

FLOW-THROUGH FUNDS allow donors to give advice on disbursements to charitable organizations or causes within a given year, or to add to the earnings of their fund in order to increase the amount of their grant(s).

The minimum amount needed to establish any type of fund, with the exception of Educational Awards, is \$5,000 (over a period of five years). The minimum required to establish an Educational Award is \$10,000.

This year we have published on our website the list of funds we currently manage. To see the complete list, please visit www.cfo-fco.ca.

Community Foundation Grantmaking

EVERY year, the Community Foundation of Ottawa welcomes requests for funding from registered charities in Ottawa. These applications represent hundreds of innovative activities with the potential to make a real difference across all sectors – social services, animal welfare, arts and culture, community economic development, education, environment and health. The successful applicants receive grants made from the Community Foundation’s grantmaking pool. This could include earnings from funds set up for particular purposes or unrestricted funds which allow us to respond to critical needs in a timely way. To a large extent, however, our donors play an active part in selecting those projects which excite and inspire them, and recommend that their earnings be directed to particular grants.

For our donors, their generous intentions are brought to life when these grants are used to build community capacity, deliver new services to meet emerging community needs, develop leadership and nurture civic engagement. For our grantees, their dreams become reality as they are given the resources necessary to deliver high quality programs. Through the Community Foundation of Ottawa, donors and grantees experience a unique partnership – improving the quality of life for the citizens of Ottawa.

In 2007, the Community Foundation of Ottawa distributed a total of \$5.45 million in grants and disbursements. For a complete list of the grants made in 2007, please visit www.cfo-fco.ca. For more information on all our grantmaking programs, including our application process, we invite you to have a look at the Grant Information section of our website.

Core Committees

Nominating Committee

The Nominating Committee appoints individuals of integrity and ability to serve on the Community Foundation's Board of Governors. With the Governor of the Bank of Canada as Chair, the members of this committee serve by virtue of their positions of responsibility and authority in the community.

Chair: David Dodge, *Governor, Bank of Canada*
Maria Barrados, *President, Public Service Commission of Canada*

Michel Lalonde, *Chair, Local Health Integration Network*
Gail Logan, *President, Ottawa Chamber of Commerce*
Andrée Lortie, *President, La Cité collégiale*
Samy Mahmoud, *President and Vice-Chancellor pro tempore, Carleton University*

The Honourable Justice Monique Métivier, *Regional Senior Justice for the Judicial District of Ottawa-Carleton*
His Worship Larry O'Brien, *Mayor, City of Ottawa*

STANDING COMMITTEES

The Chair of the Board of Governors and CEO are ex officio members of all standing committees of the Board.

Audit Committee

The Audit Committee ensures that the Community Foundation has the appropriate systems of internal financial control to comply with legal, ethical and regulatory requirements, as well as with policies approved by the Board.

Chair: Nancy Graham
Robin Madigan

David Rattray
Treasurer: Scott A. Wilson

Grants Committee

The Grants Committee assists the Board in developing the grantmaking strategy, establishing priorities, reviewing applications and recommending grants.

Chair: Abla Sherif
Past Chair: Manjit Basi

Abdirazak Karod
Carl Nicholson

Allison Fisher
Carol Sissons

Jocelyn Harvey
Gordon Smith

Advisors representing other major funding organizations:

Dan Chenier, *City of Ottawa*
Yolande Cremer, *City of Ottawa*
Eileen Dooley, *United Way Ottawa*
Jean-Paul Gagnon, *Ontario Trillium Foundation*
Brenda Hodgins/Nancy Noury, *Ontario Ministry of Community and Social Services*

Investment Committee

The Investment Committee makes recommendations to the Board regarding investment policy and strategy, including asset allocation and performance objectives.

Chair: Brian Toller
James G. Frank
Nancy Graham
Roger Greenberg
David Rattray*

Investment Advisors:
Mercer Canada Ltd.

Investment Counsel:
Alliance Bernstein; BMO
Harris Private Banking;
BMO Nesbitt Burns;
Doherty & Associates Ltd.

Treasurer: Scott A. Wilson

Governance Committee

The Governance Committee ensures that there is a regular review of the bylaws, governance policies and practices, and is responsible for recruitment, development and evaluation of Board members and the Board as a whole.

Chair: Ronald W. Robertson
Judith Maxwell

* moved to Audit Committee during 2007

Summarized Financial Statements

SUMMARIZED STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES

For the year ended December 31 (in thousands of dollars)

	2007	2006
Revenue		
Donations	\$ 5,383	\$ 9,810
Investment earnings (losses) in endowment funds	(1,135)	10,180
Other earnings	348	291
	4,596	20,281
Expenses		
Grants and programs	5,426	5,176
Investment fees in endowment funds	288	192
Operating expenses	1,507	1,310
	7,221	6,678
Excess of revenue over expenses	(2,625)	13,603
Fund balances, beginning of year	94,362	80,759
Fund balances, end of year	\$ 91,737	\$ 94,362

SUMMARIZED BALANCE SHEET

December 31 (in thousands of dollars)

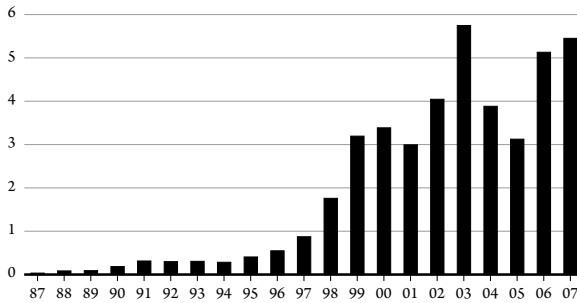
	2007	2006
Assets		
Cash, receivables and short-term deposits	\$ 738	\$ 641
Investments	91,970	95,023
Real estate	300	300
Capital assets	28	25
	\$ 93,036	\$ 95,989
Liabilities and Fund Balances		
Liabilities		
Grants payable and accrued liabilities	\$ 714	\$ 1,053
Managed Funds	585	574
	1,299	1,627
Fund balances		
Endowment funds		
Contributed capital	81,259	76,823
Reinvested earnings	4,017	10,444
Funds for charitable distribution	6,115	6,758
Operating fund	346	337
	91,737	94,362
	\$ 93,036	\$ 95,989

Year at a Glance

HIGHLIGHTS

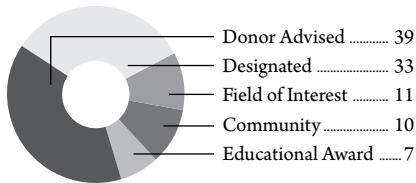
New funds established	53
Total donations	\$5,383,000
Total grants and disbursements	\$5,426,000
Number of charitable organizations supported	471

TOTAL ANNUAL GRANTS 1987 – 2007 (\$ million)



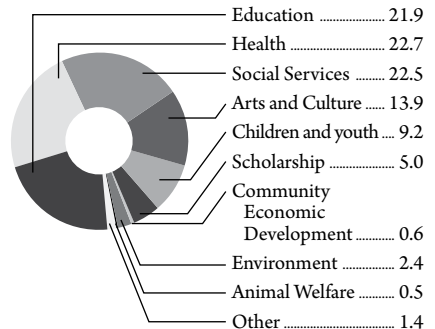
NUMBER OF NEW FUNDS BY FUND TYPE

% of total



2007 GRANTS BY PROGRAM AREA

% of total



Generous Contributors to Operations and Special Projects

THE Community Foundation of Ottawa is dedicated to keeping the cost of our operations low. We are currently maintaining our operations at a cost of 1.4% of our total assets. Our primary source of funding is service fees on our funds.

We are grateful for the support of our donors through gifts to the Community Foundation Fund, an endowment fund from which the earnings are used to support our operations. This income, as well as annual contributions to our operations, makes it possible for us to keep our service fees low and ensure long-term stability.

The Foundation thanks all those who have contributed financially or who have volunteered their time and services.

Acacia Consulting
Baxter Family Fund
BMO Nesbitt Burns
Ted Burnett
Canadian Centre on Substance Abuse
Canyon Foundation
David Chescoe
Matthew Claydon
Trevor Clost
Collins Barrow Ottawa LLP
Communications Granger
Community Foundations of Canada
Usha Tamba Dhar
Ann Diamond
Diligens Inc.
Peter Doherty
Doherty & Associates Ltd.
Janet Eastman

Foil Media
Joanne Glaser, Cornerstones
Management Solutions Limited
Gowling Lafleur Henderson LLP
Peter Hero
Library and Archives Canada
Millrace Glassworks
Alex Munter
Ontario Trillium Foundation
The Ottawa Citizen
Parable Communications
Bob Richer, CAPCORP
Rogers Ottawa
Thyme & Again Creative Catering
Kelli Toner
Lynne Toupin
Volunteer Canada
Zoran Vranjkovic

Family of Founders

OUR appreciation is extended to the donors whose contributions in the early years helped the Community Foundation achieve its initial goal of \$5 million. All donors who contributed with a gift of \$5,000 or more are recognized permanently as our Family of Founders. Persons whose names appear in bold type were also members of, or advisors to, the Founding Board of Governors.

FOUNDING PATRONS (\$100,000 OR MORE)

Anonymous
Evelyn and Herbert Balls
The Belvedere Memorial
Agnes Benidickson
Brian Bockstael
Sybil Anne Brake
Carleton University Students'
Charity Ball
John E. (Ian) Danby
Paul and Adelle Deacon
John and Jean Doherty
Morleen and **Peter Doherty**
Donna and Gary DuBreuil
Alexander "Mac" Ervin
O.J. Firestone
Elaine Forbes
Shirley E. Greenberg
Kenneth Guarisco
Jane and **Jim Hamilton**
Irwin Haskett
Joan and **Gordon Henderson**
Margaret E. Hill
Wilhelmina Kellam
Bernard and Rose-Marie Langill
Peter Laverdière
Dr. Lorne E. MacLachlan
Donald and **Joy Maclaren**
Michener Awards Foundation
Minto Foundation Inc.
Michael J. Nichol
Mary Rose O'Keefe
Ottawa Association for the Blind
Ottawa Citizen
Robin A. Ritchie
Otto Scheffer
John M. Scott
SOS - Children's Villages Canada
Betty and Ralph A. Sparham
Sally Swenson
Edwin and Dorothy Swimmings
Maximilian and Fleurette Ullyett
United Way of Ottawa-Carleton

FOUNDING BENEFACTORS (\$25,000 TO \$100,000)

Anonymous
Ernest and Mary Assaly
Cynthia Baxter
John C. Burrows
Canada Post Corporation

City of Ottawa Charitable Foundation
Sylvain Cloutier Memorial
Iris Craig
Ann F. Crain
Marc Denhez
Andrew Doyle
James Robin Findlay
E. Richard Fisher
Fund for a New Generation
Margaret and **Alastair Gamble**
Harriet and Walter M. Guance
E. Suzanne Halpenny
Mary Vincent Hill Memorial
Bernice Keenleyside
John L. Kelly
William T. Kennedy
Gile E. LaBine
Allan H. Le Neveu
Gordon J. McCay
James A. Millar
Jean Mooney
Mariette Nadon
Mary and **Wesley Nicol**
Peter Ool
Ottawa Art Gallery
Ottawa Handicapped Association
Bernard Ouellet
Charles-Eugène Ouellet
Jean C. Paradis
Carrol Simpson
Frederick Sirotek
Muriel and Harold Taggart
Women's Business Network

FOUNDING DONORS (\$5,000 TO \$25,000)

Patricia Addelman
Bert Beaulieu
Senator W. M. Benidickson
Beth Bertram
V. H. Beutenmiller
Gail Brown
John J. Bull
Hazel and Edwin R.G. Burgess
Elinore and **Vince Calzonetti**
Douglas and Karen Cameron
Neta F. Clarke
Canada Trust Co.
Canada-U.S. Fulbright Program
Suzanne Cornforth
Coughlin & Associates Limited
John Crow

James and Norma Davies
Rob Dempster
Catherine Di Ianni
Helen and Arnold Earl
Elaine Garfinkel
Greenhaven Foundation
Jerry Grey
William Grossman
Grete (Marguerite) Hale
Jacquelin Holzman
Jean Huckabone
Barbara Ingram
IODE - Lord Dundonald Chapter
KEY Radio Limited Ottawa
Valerie Knowles
Donald and Dolores Langill
David and Joyce Loeb
Mary Louise Lynch
Macdonald Club
Mary E. Macdonald, CM
Meiz M. Majdoub
Leanora D. McCarney
Dr. Rebecca McDermott
Barbara and Glenn McInnes
Peter Middleton and Wanda Hoe
Mervin Mirsky
Gerard Myers
George Nelms
John H. Nelms
Raymond J. Ostiguy
Ottawa PC Users Group
Ottawa Police Services Board
Ottawa Senators
Roberta Pollock
G. Edward Reed
Rotary Club of Ottawa
Muriel Scott
Dave Smith
Doris M. Smith
Ruth and Hyman Soloway
Soloway, Wright, Victor
Bill Thornton
Jane Thornton
John Alban Trainor
Dr. F. R. Wake
R. Howard Webster Foundation
West End Achievers
John and Shirley Westeinde
Margaret P. Wetzel
George and Delphin White



COMMUNITY FOUNDATION of OTTAWA

2007 Annual Report

COMMUNITY FOUNDATION OF OTTAWA

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Aussi disponible en français.



For good...forever Le bien...toujours